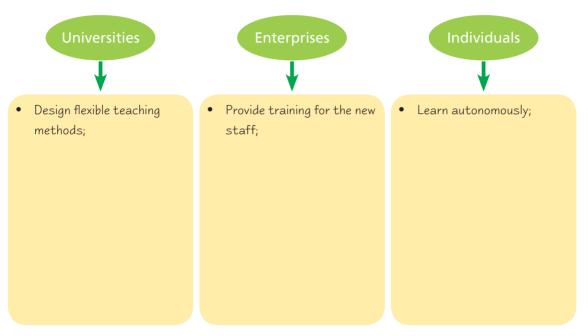


# Warm-up

**Task 1** To make lifelong learning a habit for people at work, universities, enterprises and individuals should all play a part. Work in pairs to discuss what they should do to cultivate people's habit of lifelong learning.



**Task 2** The success of two famous college dropouts, Bill Gates and Steve Jobs, indicates that learning is a continuous process and it doesn't end with graduation. Work in groups to discuss what approaches should be adopted at college and at work to equip ourselves with the ability of lifelong learning. Write down the results of your discussion using some key words or phrases.

Approaches	Benefits
Conduct Internet-based learning.	Enables us to learn at any time anywhere, and to communicate with other learners conveniently.

# In-depth Reading



#### **Topic Preview:**

The culture of "investing in people" has played a very important role in training employees. Most companies today want to keep their employees well-trained and up-to-date so that they can respond to the ever-changing world in a timely and flexible way. As for those promising employees, constant learning is an essential means of improving their skills and brightening their future.

## A Constant Learning Experience

- 1 Reynolds and Reynolds is devoted to making sure that its employees are provided with new opportunities to educate themselves and expand their knowledge. It doesn't matter if you're working in an entry-level field position or a manager working in an office—Reynolds and Reynolds makes sure that everyone at every stage has the support they need to be successful.
- We spoke with some recent grads about their learning experiences at Reynolds and Reynolds. Check it out!

#### Emma George: from "trainee" to "expert"

- <sup>3</sup> As a field marketing professional trainee, Emma George is growing and absorbing the business every day.
- <sup>4</sup> She is currently going through a training program at Reynolds and Reynolds that teaches her to engage in business-to-business sales, and offers an in-depth education of the product to the company's clients. "I assist in the **installing** of software at different **dealerships**," she says. "In the future, I will be creating and executing individual **presentations** for each client we visit."
- 5 Emma says the initial **attraction** of this role was that it was constantly changing and evolving. While the expectations for a positive outcome are always the same, the approach is different each time to address the client's unique needs. To her, this is an opportunity to forge different connections that will make her more **relatable** in the workplace.
- 6 "You get to see different dealerships work to achieve things like efficiency goals and customer retention," says Emma. "It's similar to the case studies we focused on in business classes."
- <sup>7</sup> Emma describes the training program at Reynolds and Reynolds as one of the best programs she's ever come across. The month-long training program taught her the ins and outs of the dealership, and all about the different components of the company. She's also had the opportunity to shadow experienced veterans during software **installation**.

- 8 "At no point are you left **stranded** without help," says Emma. "It's so effective because they **literally** cover everything. You're never left wondering 'what am I going to do now?""
- 9 The most important thing Emma has learned during her time as a field marketing professional trainee is how to approach a situation and present herself as an expert in her role. She says having the ability to facilitate an ongoing relationship is incredibly rewarding, considering only a year ago, she was a new graduate with little professional experience.
- "Through those challenges from talking to so many people in a day, I've found my skills have dramatically improved," says Emma. "I don't think of myself as a 23-year-old girl in training. I'm an expert who can help guide the client through this new process."

#### Carrie Baker: a constant learning experience

- 11 As a marketing communication associate, Carrie Baker says that her job keeps her on her toes.
- "No two days are the same," she says. From developing flyers and presentations to driving sales, event planning and updating the company website—Carrie says that she loves her fast-paced job.
- 13 Carrie started her work with Reynolds and Reynolds less than a year ago. Her background in marketing, media, and advertising made her a perfect match for the role. Since then, Carrie has been caught up in a whirlwind of learning opportunities—and she's not letting a second of it go to waste.
- Reynolds and Reynolds is dedicated to providing its employees with the latest training resources. Employees are encouraged to attend classes and watch webinars to keep themselves up to date with the latest knowledge. This ongoing training makes a huge impact on employees' performances, as well as on their clients.
- 15 "They're always willing to help you learn something new—your education never stops," says Carrie. She has participated in courses that covered aspects of the company, both inside and out, covering everything from how dealerships work to solutions Reynolds and Reynolds can offer their clients.
- In her role, Carrie has learned how to use a lot of new tools for her work. From sending out marketing emails to creating videos, she has become a jack-of-all-trades in her role. She is constantly challenged to think outside the box—and her team always encourages its members to come up with new, innovative ideas to contribute to the company's success.
- 17 Carrie's advice to students and new grads is to take advantage of all the resources Reynolds and Reynolds offers its employees.
- "Take every opportunity to learn or get involved with something new," she says. "Be creative as well—bring your ideas and share them!"

(737 words)

#### Words

**entry-level** /'entri ˌlevl/ a. 1. (of a job) at the lowest level in a company (公司中) 最初级的; 2. (of a product) basic and suitable for new users 适合新用户的, 入门级的

grad /græd/ n. (also graduate) a person who has a university degree 大学毕业生

**install** /ɪn'stɔːl/ v. 1. put a new program into a computer 安装, 建立(程序); 2. fix equipment or furniture into position so that it can be used 安装, 设置

**dealership** /'diːləʃɪp/ n. the position of being a dealer who can buy and sell sth. 专销商, 经销店

presentation /ˌprezn'teɪʃn/ n. 1. a meeting at which sth., especially a new product or idea, or piece of work, is shown to others 展示会,发布会; 2. the act of showing sth. or of giving sth. to sb. 出示, 授予

attraction /ə'trækʃn/ n. a feature, quality that makes sth. seem interesting and enjoyable, and worth having or doing 有吸引力的特征或品质

relatable /rɪ'leɪtəbl/ a. that can be connected with, related to or communicated with 可联系的,可交往的

**installation** /ˌɪnstəˈleɪʃn/ n. the act of putting a new program into a computer 安装, 建立(程序)

**strand** /strænd/ v. 1. leave sb. in a place from which they have no way of leaving 使滞留; 2. make a boat, fish, whale, etc. be left on land and unable to return to the water 使搁浅

**literally** /'lɪt(ə)rəli/ ad. 1. used when describing sth. in an extreme way that cannot be true (用于夸张地描述某事物)简直; 2. used to emphasize the truth of sth. that may seem surprising(强调事实可能令人惊讶)真正地,确实地

dramatically /drəˈmætɪkli/ ad. very suddenly and to a very great and often surprising degree 突然地,令人吃惊地

flyer /'flaɪə/ n. (also flier) a small sheet of paper

that advertises a product or an event and is given to a large number of people 小(广告)传单

**fast-paced** /ˌfɑːst 'peɪst/ a. of sth. that proceeds rapidly 快节奏的, 快速的

whirlwind /ˈwɜːlˌwɪnd/ n. 1. a situation or series of events where a lot of things happen quickly 一片忙乱; 2. a strong wind that moves fast in a spinning movement 旋风, 旋流

webinar /ˈwebɪnɑː/ n. a presentation or seminar that is conducted over the Internet 在线研讨会

jack-of-all-trades /ˌdʒæk əv 'ɔːl ˌtreɪdz/ n. a person who can do many different types of work 万事通

### **Phrases and Expressions**

**check out** look at or examine sb. / sth. that seems interesting or attractive 察看

**field marketing** field marketing involves people distributing, auditing, selling or sampling promotions on the "field" 现场营销

**ins and outs** all the details, especially the complicated or difficult ones (尤指复杂或难的) 全部细节, 详情

at no point never, not 不, 不会, 没有

**keep sb. on their toes** make sb. ready to deal with anything that might happen 使某人保持警觉

**be caught up in** be unwillingly involved in 被卷人,陷人

up to date modern, fashionable 最新的, 时髦的

## **Proper Names**

Reynolds and Reynolds /ˈrenəldz ənd ˈrenəldz/理诺公司(美国的一家汽车软件和服务提供商)

Emma George /'emə dʒɔɪdʒ/ 埃玛·乔治(人名)

Carrie Baker /'kæri 'beɪkə/ 卡丽・贝克(人名)

## Comprehension

- **Task 1** Decide whether the following statements are true (T) or false (F) according to the text.
- ( ) 1 Those working in entry-level field positions are less likely to have access to training than those managers working in the office.
- ( ) 2 Emma liked her job in the beginning because it was always changing and developing.
- ( ) 3 You will never feel helpless or wonder what to do at Reynolds and Reynolds.
- ( ) 4 The most important thing Emma has learned is how to learn from experienced veterans.
- ( ) 5 Carrie hates the fast-paced job as it keeps her on her toes.
- ( ) 6 Carrie's job is a good match for her background in marketing, media, and advertising.
- ( ) 7 Carrie has become a jack-of-all-trades in her job because of the ongoing training.
- ( ) 8 Carrie suggests that students and new grads make use of all the resources Reynolds and Reynolds provides and take every chance to learn something new.

**Task 2** Complete the following summary according to the text. Write no more than three words on each line.

#### **SUMMARY**

Reynolds and Reynolds is providing its employees with opportunities to educate themselves and expand their knowledge.

Employee	Position	Constant learning experience
Emma George	field marketing professional trainee	<ol> <li>Engaging in sales and an in-depth education of the product to the company's clients.</li> <li>Forging different connections that will make her more in the workplace.</li> <li>Learning the of the dealership.</li> <li>Having the opportunity to shadow during software installation.</li> <li>Learning how to approach a situation and present herself as an in her role with the ability to an ongoing relationship.</li> </ol>
Carrie Baker	marketing communication associate	<ol> <li>Developing and, driving sales, planning events and the company website.</li> <li>Attending classes and watching webinars to keep herself with the latest knowledge.</li> <li>Participating in courses that cover aspects of the company, both</li> <li>Learning how to use a lot of for her work.</li> <li>Being encouraged to new and innovative ideas to contribute to the company's success.</li> </ol>

## **Follow-up Exercises**

#### **I Vocabulary**

Task 1 Match the following words or phrases in Column A with their meanings in Column B.

#### Column A

- 1 address
- 2 take advantage of
- 3 come up with
- 4 shadow
- 5 presentation
- 6 ins and outs
- 7 dramatically
- 8 facilitate

#### Column B

- A all the exact details of a complicated situation
- **B** greatly and suddenly
- **C** use or make use of
- D a meeting at which you describe a new product or idea
- E make it easier for a process or activity to happen
- F follow someone closely to watch what they are doing
- **G** deal with or cope with
- H bring forward

Task 2 Complete the foll	owing sentences with	the words or phra	ses from Colun	nn A in
ask 1. Change the form if	necessary.			
It is often of great help for	newcomers to	experienced emp	ployees in a com	pany.
2 Without your suggestions,	the situation could hav	e developed in a	terrible	way.
The manager	_ a new idea for increas	ing sales during the re	cession.	
He quickly learned the	of the job du	ring his two months' i	nternship.	
As a global society, tackling	food waste will contribu	te to a n	umber of resourc	e issues.
The new agreement should	d help rap	oid economic growth i	n poverty-stricke	n areas.
' Studios are making mor	nster movies to	people's entl	husiasm for din	osaurs.
The sales manager gave a _	on the nev	v products to dealershi	ps from the whol	e world.
Task 3 Fill in the blanks	in the following pass	age by selecting sui	itable words fr	om the
vord bank. You may not us	e any of the words m	ore than once.		
In today's work environr	nent only learners who	are constantly impro	oving themselves	will be
employable. You can't depen	d on what you learned	in school four years a	go to carry you	through
whole lifetime or work care	er. Technology is advan	ing (1) by the	minute. By the t	ime you
ouy a gadget and get it home	, there's a new (2)	_ on the shelves.		
Constant learning will ke	ep you in a state of rea	ndiness. Your body nee	eds regular exerc	ise, and
o does your brain. You will ta	ake (3) of the ha	bit of continuous learr	ning which will k	eep you
eeling young well into your 8	0s and 90s.			
Non-stop learning and i	mprovement will give	you more (4)	It will (5)	_ career
hanges. You'll have more (	6) skills that yo	u can take anywhere	. Developing ne	w skills
vill open new worlds for yo	u. If you learn to play	the piano, you can ch	noose to play an	ıy piano
hat you come across at (7)	. If you learn a r	ew language that op-	ens up new cha	nnels of

communication, you could converse with people that you couldn't before. It would make a trip to a

(9) Whether you	re learning cooking Continuous lear	skills, career skills, spe	able to communicate with the eaking skills or parenting skills, om falling into a rut and even
A) options E) enriched I) facilitate M) grads	B) random F) relatable J) locals N) dramatically	C) enjoyable G) advantage K) literally O) advance	D) version H) presentations L) transferable
II Sentence Struct Task 1 Combine two:  Model:		o a long one after th	e model.
	wing and absorbing t	the business every day.	ng and absorbing the business
1 I worked as a film-mal			
2 Jefferson was a politic Jefferson frequently do		nents in the press.	
3 He is a footballer. He admits that he still	feels unfulfilled.		
	llowing sentences a	after the model.	
Model: You are not left stran	nded without help at	any point.	
→ At no point are you le	ft stranded without h	elp.	
1 Nobody should be allo	owed to stay here in a	any case.	
2 The witness should no	t lie to the court und	er any circumstances.	
3 It is by no means true	that all English peopl	e know their own lang	uage well.

### **III Translation**

**Task 1** Translate the following paragraph from Chinese into English.

我们从生活里的每一次经历中学到东西,不断积累学习经验。同样,在这些经历中所遇到的人也是促进我们学习的关键。从本质上讲,热爱学习就是热爱生命。不管是在学校还是进入社会后,我们都可以自由选择:对于已掌握的知识和体验过的事可以不再学习,而是去学习新的经验,汲取他人身上的美德,如热爱生命般热爱学习。
Translate the following paragraph from English into Chinese.  Many people think that training ends after the new employee orientation. Even if you think you've mastered all of the skills essential to your current job, you should never stop training. If you're lucky enough to have an employer that offers additional training opportunities that interest you, then be sure to sign up. Even if it's not relevant to your current position, learning a new program or procedure could open you up to other opportunities and even a promotion.

# **Further Reading**

## How 30 Years of Experience Helped Me Earn My Degree

- Earning my undergraduate degree was initially just a bucket list item for me. I did a lot of self-study and on-the-job training during my more-than-20-year career in the Navy. I am a serial entrepreneur and have built and sold a number of businesses, been a financial planner, and worked with national civil rights organizations and youth programs. Over the span of my career, I have learned the skills necessary to be selected as a Navy Command Master Chief and in my civilian role as an Executive Director and President of Beowulf Defense and Security.
- My position in the Navy allows me to lead, develop and mentor over 650 reserve sailors. These sailors expect their leaders to have credibility behind their orders. I started to notice that a lot of my junior sailors were finishing undergraduate degrees or starting master's programs. One was even completing a PhD. I recognized that as a senior military leader, I needed to lead by example when it came to my education. I couldn't expect them to finish school when I hadn't done it myself.
- Over the years, I tried to complete my degree at bricks-and-mortar schools. Family demands, time constraints, business commitments and deployment schedules made it difficult to complete my degree there. I still wanted to get my degree, but I didn't know how it would be possible when I didn't have time to make it to a physical campus for class. While I was managing a small defense consulting firm, one of my employees mentioned that he was completing his degree at Western Governors University. He stressed how the competency-based programs were ideal for someone like me who had a lot of experience, but needed flexibility due to my busy schedule.
- I looked into WGU and liked how the flexible online programs would allow me to fit school into my full schedule. The affordability was also very important to me. WGU charges a flat-rate tuition per sixmonth term, no matter how many courses I completed. The ability to study and take my assessments in my time and at my own pace was perfect. Even though the program is online, I wasn't alone. WGU connected me with a personal mentor who helped keep me on track during my program. My mentor helped direct me to resources I needed for my courses, put me in contact with course mentors (subject matter experts) when I had questions, and helped me set attainable and realistic goals for my studies.
- The flexibility WGU provided was such an asset. When I started my degree program I was an activeduty service member. Between deployments and other work responsibilities, having a degree program that fitted into my life made getting my degree a reality, not just another bucket list item.
- One of the best parts about WGU is the competency-based model. Competency-based education allowed me to make the most of my time. Thanks to WGU's model I was able to accelerate through my degree program by drawing on the experience I gained through years of work. Instead of sitting through redundant lectures, classes, or programs, I could demonstrate that I knew and understood the

material and move forward to focus on what I still needed to learn. I didn't feel like I was wasting time with my studies because every task and assessment was related to real-world **applications** that I was dealing with on a daily basis.

For the seasoned learner, the experienced professional, the working adult, and certainly the military service member, WGU is a time-efficient, cost-effective way to obtain your degree. I was able to make the most of my limited time to earn a degree, a benefit I hadn't been afforded at more traditional universities. WGU worked so well for me that I recently **enrolled** in the MBA program and I'm excited about what the future holds for me.

(641 words)

#### Words

**undergraduate** /ˌʌndəˈgrædʒʊət/ n. a university or college student who is studying for their first degree 本科生

**civil** /'srvl/ a. 1. connected with the people who live in a country 国民的, 平民的; 2. connected with the state rather than with religion, etc. 国家的, 政府的

**civilian** /sr'vɪliən/ a. connected with people who are not members of the armed forces or the police 平民的

reserve /rɪ'zɜːv/ n. 1. a soldier or a group of soldiers who are not fighting but available to fight 后备士兵, 后备部队; 2. a supply of sth. that is available to be used in the future or when needed 储备

**junior** /'dʒuːniə/ a. having a low rank in an organization or a profession 地位(或职位、级别) 低下的

bricks-and-mortar /ˌbrɪks ənd 'mɔːtə/ a. of a traditional business that does not operate online 实体的,传统公司的

**constraint** /kən'streɪnt/ n. a thing that limits or restricts sth. or your freedom to do sth. 限制, 限定, 约束

**deployment** /dɪ'ploɪmənt/ n. the act of moving soldiers or weapons into a position for military action 部署, 调度 (军队或武器)

governor /'gʌv(ə)nə/ n. 1. (also Governor) a

person chosen to be in charge of the government of a state in the US (美国的)州长; 2. a person in charge of an institution 主管, 总裁

**competency** /'kɒmpɪtənsi/ n. the ability to do sth. well 能力, 胜任

affordability /əˌfɔːdə'bɪləti/ n. the ability to pay 支付能力

**attainable** /əˈteɪnəbl/ a. that you can achieve or get 可达到的, 可获得的

accelerate /ək'selə,reɪt/ v. happen or make sth. happen faster or earlier than expected (使)加速,加快

redundant /rɪˈdʌndənt/ a. not needed or useful 多余的, 不需要的

**lecture** /'lektʃə/ n. a talk that is given to a group of people to teach them about a particular subject 讲座, 讲课, 演讲

**application** /ˌæplɪ'keɪʃn/ n. the practical use of sth., especially a theory, discovery, etc. (尤指理论、发现等的)应用,运用

enroll /ɪnˈrəʊl/ v. (BrE enrol) arrange for yourself or for sb. else to officially join a course, school, etc. (使) 加入, 注册, 登记

### **Phrases and Expressions**

**keep... on track** keep... doing the right thing or in the right direction (使) 做正确的事, (使) 保持在正轨上

**in contact with** 1. communicating with 与…… 联系; 2. touching 触摸, 接触

make... a reality make... come true (使) 实现 make the most of gain as much advantage, enjoyment, etc. as you can 充分利用, 尽情享受

**draw on** use a supply of sth. that is available to you 凭借, 利用, 动用

**sit through** stay until the end of a performance, speech, meeting, etc. that you think is boring or too long 坐到 (表演、演讲、会议等)结束

## **Proper Names**

Beowulf Defense and Security 贝奥武甫安防公司(美国)

Western Governors University (WGU) 西部州 长大学(美国)



## Comprehension

Ta	sk Choose the best op	on to each of the following questions or statements according to the text.
1	A. He was the Executive B. He was an entrepren C. His education backgr	NOT true about the author? Director and President of Beowulf Defense and Security. ur and started and sold a number of businesses. und entitled him to become a Navy Command Master Chief. over the span of his career in the Navy.
2	A. Because he wanted to B. Because as a leader, C. Because he wanted to	for an undergraduate degree when in the Navy? complete a PhD like his junior sailors. e was expected to be educated. show it off to his sailors. pected credible orders from their leaders.
3	What was the most im degree? A. Flexible schedules. C. Practical courses.	ortant consideration for the author in choosing a suitable program for a  B. Affordable tuition.  D. Professional mentors.
4	A. understand the mate	nodel of WGU makes it possible for the author to  al better B. learn faster with years of work experience s or classes D. deal with real-world applications
	B. only a six-month term C. WGU is more profess	tablished for military members of tuition is required at WGU onal than traditional schools money when obtaining a degree at WGU
Ta	sk Discuss how onlir	learning programs contribute to learning at work.
	Learning schedule	
	Learning content	
	Learning approach	

# **Vocational Listening and Speaking**

**Task 1** Listen to a long conversation and choose the best answer to each question you have just heard.

A. England.
 C. America.
 B. France.
 D. China.

2 A. Because she got into the habit of studying.

B. Because she could not find a satisfying job.

C. Because it's her firm goal to be achieved.

D. Because she wanted to work as a doctor.

**3** A. Go back to the US for a better job.

B. Stay in the UK to do academic work.

C. Have extra two years of classes.

D. Get married to her boyfriend.

#### **Word Bank**

incentive /ɪn'sentɪv/ n. 激励, 刺激 academia /ˌækə'diːmiə/ n. 学术界

**Task 2** Listen to two passages and choose the best answer to each question you have just heard.

#### Passage One

- 1 A. To enjoy the great coffee.
  - B. To know something about China.
  - C. To have a summer internship.
  - D. To learn different cultures.
- 2 A. Asking each other questions constantly.
  - B. Having lunch at the office.
  - C. Talking about work-related problems.
  - D. Speaking both English and Chinese.
- **3** A. Treating them to a grand celebration on the 4th of July.
  - B. Making sure they got what they hoped for out of the internship experience.
  - C. Planning a going-away lunch for those leaving Greenhouse.
  - D. Keeping in touch with them after they leave.

#### **Word Bank**

diverse /daɪ'vɜːs/ a. 多种多样的 genuine /'dʒenjuɪn/ a. 真诚的, 真的 proficiency /prə'fɪʃnsi/ n. 熟练, 精通 celebration /ˌselə'breɪʃn/ n. 庆典, 庆祝

#### Passage Two

- **4** A. Knowing that everyone may be a little nervous at first.
  - B. Finding that everyone was very friendly.
  - C. Checking the telephone numbers and addresses.
  - D. Auditing information using a spreadsheet.
- **5** A. The speaker learned how to use the computer effectively.
  - B. The speaker's friends offered great help.
  - C. The staff were always ready to help.
  - D. The speaker was more confident.
- **6** A. Dress according to the dress code.
  - B. Be punctual and willing to learn new skills.
  - C. Be familiar with the job and the staff.
  - D. Do not feel nervous at first.

#### **Word Bank**

auditing /ˈɔːdɪtɪŋ/ n. 查账, 审计 spreadsheet /ˈspredˌʃiːt/ n. 电子表格程序 newsletter /ˈnjuːzˌletə/ n. 内部通讯, 简讯 punctual /ˈpʌŋktʃuəl/ a. 按时的, 准时的

**Task 3** Listen to three recordings of lectures or talks and choose the best answer to each question you have just heard.

#### Recording One

- 1 A. There are not enough education programs in the US.
  - B. People like to walk, swim and bicycle together.
  - C. It is easier to keep mentally active in a group.
  - D. People like to exercise and experience new things.

**2** A. 500.

B. 1,000.

C. 150.

D. 350.

- **3** A. He was a great and helpful businessman.
  - B. He took part in many education programs.
  - C. He paid a lot of attention to education.
  - D. He supported many education programs.
- 4 A. How long we will live.
  - B. How many exciting and productive years we will have.
  - C. How many free education programs we can attend.
  - D. How to live a happy life every day.

#### **Word Bank**

mentally /'mentli/ ad. 心理上,精神上community /kə'mju:nəti/ n. 社区, 社会团体foundation /faun'deɪʃn/ n. 基金(会),基础productive /prə'dʌktɪv/ a. 富有成效的,多产的

#### Recording Two

- **5** A. It should update our views on graduation.
  - B. It is anything but a milestone on the road.
  - C. It dominates work-integrated learning.
  - D. It should be a one-way street without end.
- 6 A. When they want to find a new job.
  - B. When they leave college with professional knowledge.
  - C. When they need to understand the basics of governance.
  - D. When they need to make a career change and to acquire new knowledge.
- **7** A. One that knows success depends only on attracting the best talent.
  - B. One that can satisfy the demand for post-graduation development.
  - C. One that understands the real meaning of learning-integrated work.
  - D. One that can enable the continuous development of the staff.

#### **Word Bank**

dominate /'domɪˌneɪt/ v. 支配, 统治 integrate /'ɪntɪˌɡreɪt/ v. 使一体化, 融合 facilitate /fə'sɪləteɪt/ v. 促进, 使便利 enlightened /ɪn'laɪtnd/ a. 开明的, 有见识的

#### **Recording Three**

- 8 A. Analyzing critical market trends.
  - B. Repairing a handheld scanner.
  - C. Using software tools effectively.
  - D. Understanding intelligence software.
- 9 A. Good communication skills.
  - B. Good leadership abilities.
  - C. The ability to cooperate with different people.
  - D. A good background in math and science.
- **10** A. Developing the habit of reading when very young.
  - B. Going online to find information that interests you.
  - C. Pursuing a career that arouses curiosity.
  - D. Having a passion for continuous learning.

#### **Word Bank**

overemphasize /ˌəʊvər'emfəˌsaɪz/ v. 过分强调 emerge /ɪ'mɜːdʒ/ v. 出现, 浮现 realm /relm/ n. 领域, 范围

## **Task 4** Work in pairs to make a conversation according to the situation given below, using the useful expressions given in the box if necessary.

Situation: Two classmates, Steve and John, met at a reunion five years after graduation. Steve found a job soon after graduation and now he has become a manager at an international trade company. John furthered his study after graduation. After obtaining his master's degree, John went on studying abroad for two years. Now he has just started his work in a research center. They shared their experiences and exchanged ideas about continuous learning and career success.

#### **Useful Expressions**

#### Talking about continuing learning at work:

- Graduation doesn't mean...
- The knowledge learned at school should be...
- To seek training and learning opportunities is a great way to...
- Continuous learning will keep us up to date with...
- Learning from experienced workmates gives us...

#### Talking about further study:

- Through further study one can not only obtain a higher degree, but also...
- By studying abroad we can broaden our horizons and...
- Learning different cultures and ... will be of great benefit to...
- We can also learn different ways of thinking,...

#### Talking about how to achieve career success:

- To achieve career success, we are supposed to be excellent at what we are doing, no matter...
- We should always keep learning knowledge closely related to...
- Constantly learning new skills is also...
- Developing harmonious interpersonal relationships contributes to...

# **Practical Writing**

## **Application Letters**

When applying for a job, you may be asked to write an application letter. Your application letter is a self-recommendation letter that will make the employer know what position you are applying for, what qualifications you have, and why you are a good candidate.

Here are some guidelines for writing a job application letter:

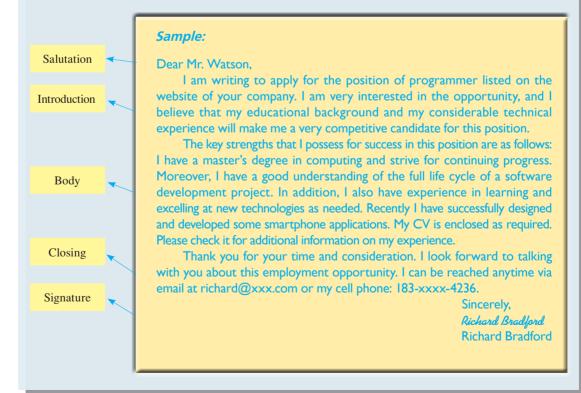
**Salutation:** Begin your letter with "Dear Mr. / Ms." If you do not know the employer's last name, simply write "Dear Hiring Manager."

**Introduction:** Begin by stating what position you are applying for. Explain where you heard about the job.

**Body:** In a paragraph or two, explain why you are interested in the position and why you are an excellent candidate for the position. Mention the specific qualifications listed in the job posting, and explain how you meet those qualifications. Do not simply restate your CV but provide specific examples that demonstrate your abilities.

Closing: Restate that you are a perfect candidate for the position. State that you would like to be given an interview. Explain what you will do to follow up, and when you will do it. Thank the employer for his / her consideration.

**Signature:** End the letter with your signature, handwritten, followed by your typed name. If it is an email, simply include your typed name, followed by your contact information.

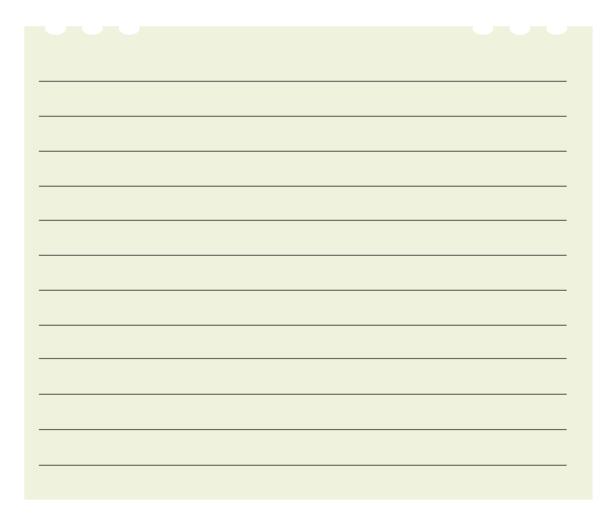


**Task 1** Write a paragraph of self-introduction according to the information given below to explain that you are qualified for the position of Marketing Director.

- Educational background: graduated five years ago; marketing; MBA; top student
- Work experience: two international trade companies; Sales Representative
- Personality: great communication skills; leadership competence

**Task 2** Suppose you are Rosh Daniels, majoring in accounting and you graduated three years ago with a master's degree. Now you are going to write a letter of application to apply for the position of Senior Accountant posted on a company's website.

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# **Workplace Communication Skills**

## **Smile**

Smiling is a simple but powerful tip for interpersonal communication in the workplace. We are always attracted by those who smile a lot. We're willing to spend more time around them.

A genuine smile often tells those around you that you are approachable, trustworthy, and cooperative. Most importantly, a friendly smile directly influences how other people respond to you.

When talking to others on the telephone, you should smile too—your voice sounds cheerful when you are happy and smile. Clients and customers are more likely to talk to a cheerful person and smiling can help to show your enthusiastic personality. When you are chatting online, a smiley will also make the conversation more cheerful and enjoyable.

Here are some methods to help you wear a smile on your face:

#### 1 Use the mirror

You can take several minutes each day to check your smile in the mirror. Exercise your smile like you exercise the rest of your body. Strong smile muscles can make smiles last longer in a sticky situation.

### 2 Smile with your eyes

Your eyes are essential for a genuine and warm smile, which is not something you can fake. Your eyes don't smile when you're forced to smile for photos. When your eyes do smile, remember how it feels, which muscles are working and how. With practice, you may learn how to smile with your eyes.

## 3 Get involved in happy situations

Happy environments will guarantee a smile on your face and in your mind. And when you are used to smiling, it will be much easier for you to smile when you need to.

### 4 Be confident

Confidence will make it easier for you to smile even if you are in a very stressful situation.

## **5** Recall happy memories

When you recall your happy times, it will be much easier for you to report to your boss or to meet your new clients with a confident smile.

Smiles are contagious—usually when you smile at others they'll smile back. Do not pretend to smile or produce a false smile, as it can be noticed easily and thus make things worse. Make eye contact with others and smile naturally. This will help your customers or clients to feel at ease, and you'll come across a more positive interaction.

Smiling will make you more attractive and confident, and it will also change your appearance and improve your health. A genuine and natural smile will be a great asset in your professional and interpersonal relationships.

**Task** Work in pairs to role-play the following situations with smiles. When one pair of students is playing, the other students can enjoy the show, paying special attention to the smiles of the two performing students and checking whether they are appropriate by using the table below.

**Situation 1:** Speak to a stranger (at a subway station, in a restaurant, in an elevator...)

**Situation 2:** Talk to a new client (about a new product, about a contract...)

**Situation 3:** Chat with co-workers (during a coffee break, at lunchtime...)

**Situation 4:** Party with friends (for a birthday, for a promotion, for an outstanding achievement...)

**Situation 5:** Give a compliment (to your family members, your friends, your workmates, your clients...)

Situation	Smiles	Appropr (Yes	
greeting			
1	talking about weather / hobbies / pleasant experiences		
	asking for help / giving help		
	greeting		
2	talking about the features of a product		
	negotiating a contract		
	sharing some funny things		
3	talking about some problems at work		
	making a plan for the weekend		
	inviting them or being invited to a party		
4	congratulating someone on some good news		
	talking about the wonderful party		
	complimenting someone on their appearance / hairstyle / new clothes		
5	praising the great job they have done		
praising their achievements in learning / at work			

# **Workplace Exploring**

Work in groups. Suppose you are members of the Personnel Department of a company. Your department is required to devise a set of lifelong training programs for all employees. Now discuss with your workmates to make a practical scheme of the training programs. Take notes with the help of the following table while discussing. Finally, pick out the most valuable training programs (2 or 3) and give a presentation in front of the class.



	Scheme of 1	raining Programs
Programs	Modes	Details

#### Your presentation should:

- be logically organized;
- focus on the most valuable programs;
- prove the feasibility of your programs.

In the end, the most valuable training programs will be picked out by a class vote.

# **A Glimpse of Culture**

## Lifelong Learning of the Generation of Quitters

It would be hard to believe that someone with an Internet connection has not come across the **slander** and malicious attacks that Generation Y has received from their **predecessors** lately. While I believe that there is no such thing as a **homogeneous** Generation Y **cohort**, and that there are many **clusters** within this group with different aspirations and beliefs, I as a Generation Y representative will speak for myself.

There is no doubt that young people have high expectations of their workplace. A common generalization is that we're impatient to succeed, we want it all, and we want it now. Instead of waiting for a corporation that sticks you in some place in the system, where you're supposed to stay, until you eventually get the fulfilling career you're longing for, we take fate in our own hands, move on and get it ourselves. We move on to better positions, better fits, and better opportunities. But we're called the generation of quitters and **mocked** for our pursuit for purpose and meaning.

Yes, we're different. For every **era** there have been defining events that have influenced the life of people within the associated generations. What has defined the life of my generation is **globalization**, the rapid technological advancement and an increasing **demographic diversity**. All this has found expression in our belief systems, values, and demands. We're not loyal, employers say. We've seen our parents work hard and get exploited by corporations. We're afraid to commit, they say. While our parents have enjoyed a long period of high economic **prosperity**, we have to enter the workforce in a time of economic **uncertainty** and the worst global **recession** since the 1920s. We start our careers with **unpaid** internships and **atypical** employment contracts.

If companies need to save costs or **restructure**, we're the first to get **dumped**. It's socially acceptable to fire a **youngster**. "They're young, they'll find their way." So "job-hopping" is not even always a choice.

But instead of looking for excuses, how about we look at things from a different angle. What makes Generation Y so different are indeed our demands and aspirations. Our curiosity and our thirst for



innovation would change. Lifelong learning and job-hopping are **buzzwords** of our time. We fear nothing more than **stagnation**. **Standstill** is our worst enemy. We have higher education levels and our early **exposure** to technology makes us the tech-**savviest** of any generation before. We're looking for our calling, the next challenge, and the next big thing that will get us closer to the larger goal of becoming who we want to be.

estions:
What causes the problems of Generation Y and how do they solve them?
As the youngsters in the contemporary world, we have many things in common with Generation Y. How can we become lifelong learners?

#### Words

**lifelong** /'laɪf,lon/ a. lasting or existing all through your life 终身的, 毕生的

**quitter** /'kwɪtə/ n. sb. who gives up easily and does not finish a task started 有始无终的人, 半途 而废者

**slander** /'slaːndə/ n. sth. bad that you say about sb. that is not true and may damage their reputation 诽谤, 诋毁

predecessor /'pri:dɪˌsesə/ n. a person who had a job or official position before sb. else 前辈, 前任

homogeneous /ˌhəʊməʊ'dʒiːniəs/ a. consisting of things or people that are all the same or all of the same type 同种类的

**cohort** /'kəʊˌhɔːt/ n. a group of people who share a common feature or aspect of behavior 一群人,一批人

**cluster** /'klʌstə/ n. a group of people, animals or things close together 群, 团,组

mock /mok/ v. laugh at sb. in an unkind way, especially by copying what they say or do 嘲笑, (模仿) 嘲弄

era /ˈɪərə/ n. a period of time, usually in history, that is different from other periods 时代, 年代, 纪元

globalization /ˌgləʊbəlaɪˈzeɪʃn/ n. (BrE globalisation) 全球化

**demographic** /ˌdeməˈɡræfɪk/ a. relating to populations 人口的,人口统计的

**diversity** /dar'vɜːsəti/ n. 1. a range of many people or things that are very different from each other 差异性, 不同(点); 2. the quality or fact of including a range of many people or things 多样性, 多样化

**prosperity** /pro'sperati/ n. the state of being

successful, especially in making money 兴旺, 繁荣, 昌盛

**uncertainty** /\n'saxtnti/ n. 1. sth. that you cannot be certain about or depend on 无把握的事,不确定的事;2. a nervous feeling you have because you think bad things might happen 紧张不安

recession /rɪˈseʃn/ n. a period when trade and industry are not successful and there is a lot of unemployment (经济) 衰退期

**unpaid** /An'peɪd/ a. done or taken without payment 无偿的, 不付报酬的

**atypical** /ˌeɪ'tɪpɪkl/ *a.* not typical or usual 非典型的, 反常的

restructure /ˌriː'strʌktʃə/ v. organize sth. such as a company in a different way so that it will operate better 改组, 重建

**dump** /dʌmp/ v. get rid of sb. / sth. or leave them for sb. else to deal with 丢下, 抛弃 n. a place where waste or rubbish is left 垃圾场, 废物堆

youngster /ˈjʌŋstə/ n. a child or a young person 小孩, 年轻人

**curiosity** /ˌkjʊəri'ɒsəti/ *n.* a strong desire to know about sth. 好奇心, 求知欲

**buzzword** /'bʌzˌwɜːd/ n. a word or phrase, especially one connected with a particular subject, that has become popular 时髦词语

stagnation /stæg'neɪ∫n/ n. the fact of no longer developing or making progress 停滯, 不发展

**standstill** /'stænd<sub>i</sub>stɪl/ n. a situation in which sth. stops moving or happening 停止, 停顿, 停滯

exposure /ɪk'spəʊʒə/ n. the act of showing sth. that is usually hidden 暴露, 显露

**savvy** /'sævi/ *a.* having practical knowledge and understanding of sth. or having common sense 有见识的,通情达理的

## **Phrases and Expressions**

**in one's own hands** being taken care of or controlled by sb. (掌握) 在某人自己手中

find expression in be shown in 表现在

**from a different angle** from a different position 从不同的角度

### **Proper Names**

Generation Y Y 世代(美国战后及 20 世纪 50 年代出生的人自称 "X"一代,他们的后代通常称为 Y 世代。借此我们会把 20 世纪 60 年代以来的青年人分为 "X"、"Y"和 "Z"世代。"X"世代指 1963—1973 年间出生的人,"Y"世代指 1974—1979 年间出生的人,"Z"世代则指 1980—1984 年间出生的年轻人。"X"世代和 "Y"世代常被称为 "新世代"或 "新人类","Z"世代因而被称为 "新新人类"。)

